



**PROFOUND MEDICAL CORP.**

**MANAGEMENT'S DISCUSSION AND ANALYSIS**

**JUNE 30, 2021**

**PRESENTED IN US DOLLARS (000s)**

# Profound Medical Corp.

## Management's Discussion and Analysis

For the three and six months ended June 30, 2021 and 2020

In USD\$ (000s)

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The following Management's Discussion and Analysis ("**MD&A**") prepared as of August 4, 2021 should be read in conjunction with the June 30, 2021 unaudited interim condensed consolidated financial statements and related notes of Profound Medical Corp. ("**Profound**" or the "**Company**"). The unaudited interim condensed consolidated financial statements of Profound and related notes were prepared in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board ("**IFRS**") applicable to the preparation of interim financial statements, including International Accounting Standard 34, Interim Financial Reporting. Unless stated otherwise, all references to "\$" are to United States dollars and all references to "C\$" are to Canadian dollars. In this MD&A, unless the context requires otherwise, references to "Profound", "the Company", "we", "us" or "our" are references to Profound Medical Corp. and its subsidiaries.

## FORWARD-LOOKING STATEMENTS

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This MD&A contains "forward-looking statements" which include all statements other than statements of historical fact contained in this MD&A, such as statements that relate to the Company's current expectations and views of future events. Often, but not always, forward-looking statements can be identified by the use of words such as "may", "will", "expect", "anticipate", "predict", "aim", "estimate", "intend", "plan", "seek", "believe", "potential", "continue", "is/are likely to", "is/are projected to" or the negative of these terms, or other similar expressions intended to identify forward-looking statements. These forward-looking statements include, among other things, statements relating to:

- our expectations regarding commercializing our approved products (particularly the TULSA-PRO<sup>®</sup> system following U.S. Food and Drug Administration ("**FDA**") clearance) and our ability to generate revenues and achieve profitability;
- our expectations regarding the safety, efficacy and advantages of our products over our competitors and alternative treatment options;
- our expectations regarding our products fulfilling unmet clinical needs and achieving market acceptance among patients, physicians and clinicians;
- our expectations regarding reimbursement for our approved products from third-party payors;
- our expectations regarding our relationships with Koninklijke Philips N.V., Siemens Healthcare GmbH ("**Siemens**") and GE Healthcare ("**GE**"), and our ability to achieve compatibility of our systems with magnetic resonance imaging ("**MRI**") scanners produced by other manufacturers;
- our expectations regarding our ability to expand the installation of TULSA-PRO<sup>®</sup> systems in Akumin Centres outside of the State of Florida pursuant to our multi-site imaging agreement (the "**Akumin Agreement**") with Akumin Inc. ("**Akumin**");
- our ability to attract, develop and maintain relationships with other suppliers, manufacturers, distributors and strategic partners;
- our expectations regarding our pipeline of product development, including expanding the clinical application of our products to cover additional indications;
- our expectations regarding current and future clinical trials, including the timing and results thereof;
- our expectations regarding maintenance of the current regulatory approvals we have received, including our compliance with the conditions under such approvals, and the receipt of additional regulatory approvals for our products and future product candidates;
- our mission and future growth plans;
- our ability to attract and retain personnel;
- our expectations regarding our competitive position for each of our products in the jurisdictions where they are approved;
- the Company's expectations regarding the impact of COVID-19 on the Corporation's business, affairs, operations, financial condition, liquidity, availability of credit and results of operations;
- our ability to raise debt and equity capital to fund future product development, pursue regulatory approvals and commercialize our approved products; and
- anticipated trends and challenges in our business and the markets in which we operate.

Forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of Profound to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements, including those factors discussed in the section entitled "Risk Factors" in the Company's Annual Information Form prepared as of March 2, 2021 for the year ended December 31, 2020 (the "**AIF**"), available on SEDAR at [www.sedar.com](http://www.sedar.com) and filed as an exhibits to the Company's annual report on Form 40-F, filed on March 2, 2021 (the "**40-F**"), available on EDGAR at [www.sec.gov](http://www.sec.gov), such as:

- risks related to our limited operating history and history of net losses;
- risks related to our ability to commercialize our approved products, including realizing the anticipated benefits of our commercial agreement with RadNet Inc. ("**RadNet**"), the Akumin Agreement and our co-development agreement with GE (the "**GE Agreement**"), expanding our sales and marketing capabilities, increasing our manufacturing and distribution capacity, increasing reimbursement coverage for our approved products and achieving and maintaining market acceptance for our products;
- risks related to the regulation of our products, including in connection with obtaining regulatory approvals as well as post-marketing regulation;

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- risks related to our successful completion of clinical trials with respect to our products and future product candidates;
- risks related to managing growth, including in respect of obtaining additional funding and establishing and maintaining collaborative partnerships, to achieve our goals;
- risks related to competition that may impact market acceptance of our products and limit our growth;
- risks relating to fluctuating input prices and currency exchange rates;
- risks related to the reimbursement models in relevant jurisdictions that may not be advantageous;
- risks related to reliance on third parties, including our collaborative partners, manufacturers, distributors and suppliers, and increasing the compatibility of our systems with MRI scanners;
- risks related to intellectual property, including license rights that are key to our business;
- the extent and impact of COVID-19 and the related response from the Company, government (federal, provincial, municipal and state) and regulatory authorities; and
- risks related to the loss of key personnel.

Forward-looking statements contained herein are made as of the date of this MD&A and Profound disclaims any obligation to update any forward-looking statements, whether as a result of new information, future events or results or otherwise, unless required by applicable laws. There can be no assurance that forward-looking statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. Accordingly, readers should not place undue reliance on forward-looking statements due to the inherent uncertainty in them. Readers are cautioned that while Profound believes it has accurately summarized all clinical studies cited in this MD&A, readers should review the full publications of the studies prior to making an investment decision in the Company.

### COVID-19

The global economy has significantly changed during the past year. The spread of the COVID-19 virus, declared on March 11, 2020, as a pandemic by the World Health Organization (WHO), has led many governments to adopt exceptional measures to slow the advancement of COVID-19. These events cause significant uncertainties and material disruptions to businesses globally, resulting in an economic slowdowns that could damage the Company's activities. At the current time, it is not possible to reliably estimate the duration and impact of these events may have on the Company's future financial results because of the uncertainties about future developments. Thus far, the Company has experienced volatility in demand for systems and disposables which has resulted in a reduction in anticipated sales. For more information on COVID-19 and its impact on Profound's business, please refer to the section "Business Update and Sales Strategy".

## BUSINESS OVERVIEW

Profound (NASDAQ: PROF; TSX: PRN) is a commercial-stage medical device company focused on the development and marketing of customizable, incision-free therapeutic systems for the image guided ablation of diseased tissue utilizing its platform technologies and leveraging the healthcare system's existing imaging infrastructure. Profound's lead product (the "TULSA-PRO<sup>®</sup> system") combines real-time MRI, robotically driven transurethral sweeping-action thermal ultrasound with closed-loop temperature feedback control for the ablation of prostate tissue. The product is comprised of one-time-use devices and durable equipment that are used in conjunction with a customer's existing MRI scanner.

In August 2019, the TULSA-PRO<sup>®</sup> system received FDA clearance as a Class II device in the United States of America ("United States" or "US") for thermal ablation of prescribed prostate tissue, using transurethral ultrasound ablation ("TULSA<sup>®</sup>") based on the Company sponsored ("TACT") whole gland ablation pivotal clinical study. It is also CE marked in the European Union ("EU") for ablation of targeted prostate tissue (benign or malignant). The TULSA-PRO<sup>®</sup> system was approved by Health Canada in November 2019.

Profound believes that, based on the Company's TACT clinical data and additional studies conducted in the EU, physicians may elect to use TULSA-PRO<sup>®</sup> to ablate benign or malignant prostate tissue in patients with a variety of prostate diseases. Prostate diseases include prostate cancer and benign prostatic hyperplasia ("BPH"). Prostate cancer is one of the most common types of cancer affecting men. The annual incidence of newly diagnosed cases in 2021 is estimated to reach 248,530 in the United States according to the American Cancer Society and in 2018 there were approximately 450,000 newly diagnosed cases of prostate cancer in Europe, according to the International Agency for Research on Cancer. The American Cancer Society further estimates that there are currently 5.8 million men living with prostate cancer in these two geographic regions. Although ten-year survival outcomes for prostate cancer remain favorable, it is still one of most common causes of cancer deaths among men. BPH is a histologic diagnosis that refers to the proliferation of smooth muscle and epithelial cells within the prostatic transition zone. According to the American Urological Association, BPH is nearly ubiquitous in the aging male population with worldwide autopsy proven histological prevalence increases starting at ages 40 to 45 years, reaching 60% at age 60 and 80% at age 80.

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Profound initiated the commercial launch of its lead product, the TULSA-PRO® system in the United States in Q4 2019, treating the first patient in a non-trial setting in January 2020. In addition, Profound continues to support additional clinical trials in the United States and abroad to further increase the body of clinical evidence that may be needed particularly for reimbursement and coverage of its technologies by private and government healthcare providers. The company continues to expand the compatibility of its TULSA-PRO® system with additional MRI brands to broaden its ability to utilize the global MRI installed base and seek regulatory approvals of its products in additional international jurisdictions.

Profound's second product, the Sonalleve® system, is CE marked in the EU for the treatment of uterine fibroids and palliative pain relief associated with metastases in bone and has also been approved by the National Medical Products Association, the regulatory body in China, for non-invasive treatment of uterine fibroids. In late 2020, Sonalleve® received Humanitarian Device Exemption (HDE) approval from the FDA for the treatment of Osteoid Osteoma in the United States. The Sonalleve® system is only compatible with certain Philips MRI's.

Profound deploys a recurring revenue business model in the United States to market TULSA-PRO®, charging a one-time bundled payment per patient that includes the supply of its one-time-use devices, use of the system, as well as the company's customer and technological support ("Genius") services that support each TULSA center with clinical and patient recruitment. The Sonalleve® product is marketed primarily outside North America in European and Asian countries, deploying a capital sales model. Outside of North America, Profound generates most of its revenues from its system sales in Europe and Asia, where the Company deploys a more traditional hybrid business model, charging for the system separately as a capital sale and an additional per patient charge for the one-time-use devices and associated Genius services.

### **Profound's Technology**

TULSA-PRO® and Sonalleve® share the common technological concept of using MRI to enable visualization by the surgeon of desired tissue in real time. Both products also use thermal ultrasound technology to gently heat and ablate tissue using the real-time thermometry capability of the MRI.

TULSA-PRO® delivers its ultrasound energy through a transurethral catheter, a one-time-use device that is placed in the patient's prostate through a natural orifice. Focused ultrasound energy is then delivered by the catheter in the shape of a blade. Externally the catheter is connected to a software controlled robotic manipulator that rotates up to 360-degree in a sweeping action to impart thermal energy and thus ablation of tissue. The real time temperature measurement of the prostate is coupled with closed loop process control that meters the appropriate amount of ultrasound energy to gently heat the physician-prescribed region of prostate tissue to the target temperature to achieve cell kill without boiling or charring the tissue. As a measure to keep the urethra within the prostate viable, the temperature of the transurethral catheter is maintained at an appropriate level by circulating water inside the catheter. Similarly, a water-cooled specially designed catheter is placed in the patient's rectum during the ablation process to keep it protected from thermal damage during the procedure. Profound believes that TULSA-PRO®'s controlled and relatively gentle heating process may result in lower post procedural pain, reduced potential of life affecting side effects and in significantly desirable shrinkage of the prostate via resorption of the dead tissue over time, which may provide a longer-term durable benefit.

Sonalleve® delivers its ultrasound energy via a disc located outside the patient. Its ultrasound energy is focused to create small cylindrical hot spots a certain distance into the patient. Overlapping cylinders create ablation of the physician-prescribed desired tissue. Similar to TULSA-PRO, Sonalleve® also provides for controlled temperature increases to achieve cell kill.

The physician is in charge of using the Profound devices and decides which tissue needs to be ablated to impart therapeutic effect. Profound believes that in the hands of trained physicians, its systems have the ability to provide customizable, incision-free ablative therapies with the precision of real-time MRI visualization and thermometry, focused ultrasound and closed-loop temperature feedback control. Profound believes that its technology offers clinicians and appropriate patients a better alternative to traditional surgical or radiation therapies, with respect to clinical outcomes, side effects and recovery time.

### **TULSA-PRO®**

#### **Clinical Studies**

In March 2014, Profound completed enrollment and treatment of 30 patients in the Phase I TULSA multi-jurisdictional safety and precision study. Based on the Phase I clinical trial results, in April 2016, Profound received a CE Certificate of Conformity for the TULSA-PRO® system from our notified body in the EU, and in the fourth quarter of 2016, Profound initiated a pilot commercial launch of TULSA-PRO® in key European markets where the CE mark is accepted.

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Profound received FDA clearance for the TULSA-PRO<sup>®</sup> system in August 2019 for transurethral ultrasound ablation of prostate tissue, based on the Company's TACT Pivotal Clinical Trial. The TACT Pivotal Clinical Trial is a prospective, open-label, single-arm pivotal clinical study, of 115 treatment-naïve localized prostate cancer patients across 13 research sites in the United States, Canada and Europe, which enrolled patients between August 2016 and February 2018.

### Localized Prostate Cancer, Ablation Safety and Efficacy: TACT Pivotal Study

The TACT Pivotal Clinical Trial demonstrates that MRI-guided TULSA is a minimally invasive procedure for effective prostate cancer ablation with a favorable side effect profile, minimal impact on quality of life and low rates of residual disease<sup>1</sup>. In the large, multi-center prospective study in men with predominately intermediate-risk prostate cancer, whole gland ablation sparing the urethra and apical sphincter with the TULSA-PRO<sup>®</sup> met its primary regulatory endpoint of prostate-specific antigen ("PSA") reduction in 96% of men to a median nadir of 0.34 ng/ml and 0.5 ng/ml at 12 months. Median decrease in perfused prostate volume as assessed by a central radiologist using 12-month MRI was 91%, from a median 37 cc to 2.8 cc. At 12 months, extensive biopsy sampling of the markedly reduced prostate volume demonstrated a benefit for nearly 80% of men. There was no evidence of cancer in 65% of men and 14% had low-volume clinically-insignificant disease. The authors, however, noted that thermally-fixed non-viable cells can retain their apparently-malignant tissue morphology, confounding Gleason grading and potentially introducing false positives<sup>2</sup>. By two years, 7% of men sought additional treatment for their prostate cancer (prostatectomy, radiation). The study patient population, with two-thirds of those with Gleason Grade Group (GGG)  $\geq 2$  having either bilateral disease or at least five positive cores, allowed for evaluation of oncologically relevant secondary outcomes including PSA stability, post-treatment biopsy, and salvage treatment. Notwithstanding the limitations of comparisons between ablative and extirpative therapies, the 7% rate of salvage treatment and 20% rate of residual clinically significant prostate cancer in intermediate-risk patients are in line with accepted rates of early failure or additional intervention after standard treatments and goals for retreatment after ablative therapies.

TULSA was associated with a high degree of safety and maintenance of quality-of-life, comparing favorably to radical prostatectomy and other whole-gland ablation techniques. At 12 months, 96% of men returned to baseline urinary continence, and 75% of potent men maintained or returned to erections sufficient for penetration. A total of 12 grade 3 adverse events occurred in 8% of men, including genitourinary infection (4%), urethral stricture (2%), urinary retention (1.7%), urethral calculus and pain (1%), and urinoma (1%), all resolved by 12 months. There were no grade 4 events, rectal injuries, severe incontinence requiring surgical intervention, or severe erectile dysfunction unresponsive to medication.

### Localized Prostate Cancer, Durability of Outcomes: Phase I Safety and Precision Study

The Phase I Clinical Trial demonstrates that MRI-guided TULSA is safe and precise for ablation in patients with localized prostate cancer, providing spatial ablation precision of  $\pm 1.3$  mm with a well-tolerated side-effect profile and minor or no impact on urinary, erectile and bowel function at 12 months<sup>3</sup>. There were no grade 4 or higher adverse events, one transient attributable grade 3 event (epididymitis), and notably no injury to rectal or periprostatic structures. Functional outcomes, International Prostate Symptom Score ("IPSS") and IIEF-15, both showed a favorable anticipated trend of initial deterioration with subsequent gradual improvement toward baseline levels. Consistent with the conservative whole-gland treatment plan which included a 3 mm circumferential margin expected to spare 10% viable prostate at the gland periphery, intra-operative MRI thermometry measured 90% thermal ablation of the prostate gland, median PSA decreased 90% from 5.8 ng/ml to nadir of 0.6 ng/ml, and median prostate volume reduced by 88% on 1-year MRI. Prostate biopsy at one year identified decreased cancer burden with 61% reduction in cancer length; however, attributable the circumferential safety margin, clinically significant cancer in 9 of 29 men (31%), and any cancer in 16 of 29 (55%).

Follow-up data to three and five years demonstrate durability of the outcomes, with continued treatment safety and stable quality of life, as well as predictable PSA and biopsy oncological outcomes based on treatment-day imaging and early PSA follow-up, without precluding any potential salvage therapy options<sup>4</sup>. Repeat prostate biopsy at three years demonstrated durable histological outcomes, with only one subject upgrading to GGG 1 from negative at 12 months, and one subject upgrading to GGG 2 from GGG 1 at 12 months. Between one and five years, there were no new serious adverse events. By five years, 16 men completed protocol follow-up, three withdrew with PSA  $<0.4$  ng/ml, 10 had salvage therapy without complications (six prostatectomy, three radiation and one laser ablation), and one died of an unrelated cause. Of 16 men with complete follow-up data, five-year median PSA remained at 0.55 ng/ml. Median IPSS of 6 at baseline

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<sup>1</sup> Klotz et al, "MRI-guided transurethral ultrasound ablation of prostate cancer," The Journal of Urology, 2020

<sup>2</sup> Anttinen et al, "Histopathological evaluation of prostate specimens after thermal ablation may be confounded by the presence of thermally-fixed cells," International Journal of Hyperthermia, 2019

<sup>3</sup> Chin et al, "Magnetic Resonance Imaging-Guided Transurethral Ultrasound Ablation of Prostate Tissue in Patients with Localized Prostate Cancer: A Prospective Phase 1 Clinical Trial," European Urology, 2016; Bonekamp et al, "Twelve-month prostate volume reduction after MRI-guided transurethral ultrasound ablation of the prostate," European Radiology, 2018

<sup>4</sup> Nair et al, "MRI-Guided Transurethral Ultrasound Ablation in Patients with Localized Prostate Cancer: Three Year Outcomes of a Prospective Phase I Study", BJU International, 2020; Nair et al, "PD17-03 Five-Year Outcomes from a Prospective Phase I Study of MRI-Guided Transurethral Ultrasound Ablation in Men with Localized Prostate Cancer", AUA 2020 Virtual Experience, Abstract in The Journal of Urology, 2020

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returned to 5 by three months, and 6.5 at five years. At baseline, 9 of 16 had erections sufficient for penetration, 11 of 16 at one year, and 7 of 16 at five years. All 16 subjects had leak-free, pad-free continence at one and five years. Predictors of salvage therapy included lower ablation coverage and higher PSA nadir. At five years after TULSA, cancer specific survival is 100%, and overall survival 97%.

### Benign Prostatic Hyperplasia (BPH), Relief of Lower Urinary Tract Symptoms (LUTS): Phase I Studies

Promising safety and feasibility of the TULSA-PRO<sup>®</sup> to relieve Lower Urinary Tract Symptoms (“**LUTS**”) associated with BPH has been demonstrated in two Phase I studies showing improvements in IPSS comparable to modern minimally invasive surgical therapies<sup>5</sup>. A retrospective analysis of a sub-group of nine men from a localized prostate cancer study who also had LUTS (baseline IPSS  $\geq$  12) demonstrated significant IPSS improvement of 58% from 16.1 to 6.3 at 12 months ( $p=0.003$ ), with at least a moderate ( $\geq$  6 points) symptom reduction in eight of nine patients. IPSS Quality of Life (“**QoL**”) improved in eight of nine patients. Erectile function (IIEF-EF) remained stable from 14.6 at baseline to 15.7 at 12 months. The proportion of patients with erections sufficient for penetration was unchanged. Full urinary continence (pad-free, leak-free) was achieved at 12 months in all patients. In five men who suffered from more severe symptoms (baseline IPSS  $\geq$  12 and Qmax  $<$  15 ml/s), peak urine flow rate (“**Qmax**”) increased from 11.6 ml/s to 22.5 ml/s at 12 months. All adverse events were mild to moderate with no serious events reported.

A prospective study of TULSA-PRO<sup>®</sup> for BPH has been conducted with early outcomes presented at the 2020 European Association of Urology (“**EAU**”) Annual Conference. Urinary function improved during the initial three-month follow up among the first seven patients treated, while no adverse effects were seen on sexual and bowel functions: average IPSS decreased from 17.7 to 4.6, IPSS QoL decreased from 4.3 to 1.0, and Qmax increased from 11.5 ml/s to 26.8 ml/s, among several other improved urinary measures. A single adverse event had occurred, abscess of the epididymis requiring drainage at two weeks post therapy.

### Radio-recurrent localized prostate cancer, Salvage TULSA (sTULSA): Phase I Study

Salvage ablation of radio-recurrent localized prostate cancer has been evaluated in a prospective study of TULSA-PRO<sup>®</sup> with early outcomes presented at the 2020 EUA Annual Conference<sup>6</sup>. Ten patients were successfully treated, with a median hospitalization time of 24 hours and catheterization time of four days. Four subjects have completed 12-month follow-up, with average PSA decreased from 4.6 ng/ml to 0.6 ng/ml, and all with no evidence of recurrence on biopsy and imaging (MRI and PSMA-PET). Four patients had prolonged catheterization and subsequent urinary tract infection, and one these patients had upper urinary tract dilation treated with double-J-stents.

### Palliation of symptomatic locally advanced prostate cancer, Palliative TULSA (pTULSA): Phase I Study

Patients with symptomatic locally advanced prostate cancer can suffer from severe urinary retention due to bladder outlet obstruction, intractable hematuria and frequent hospitalization. While these complications are commonly treated by palliative transurethral resection of the prostate (“**TURP**”), the improvement is often insufficient and may exclude patients who cannot discontinue anticoagulants. The safety and feasibility of MRI-guided TULSA was evaluated as an alternative palliative treatment option for men suffering from symptomatic locally advanced prostate cancer<sup>7</sup>. Ten patients with locally advanced prostate cancer were enrolled, half with clinical stage T4 disease and half with clinical T3. Prior to TULSA, all patients had continuous indwelling catheterization due to urinary retention, and 90% had history of recurrent and/or ongoing gross hematuria. Three patients had palliative TURP performed six months prior to receiving palliative TULSA, all of which were unsuccessful. One week after palliative TULSA, 50% of men were catheter-free. At last follow-up, 100% of men were free of gross hematuria, and 80% had an improvement in catheterization, with 70% completely catheter-free. Notably, the average hospitalization time from local complications reduced from 7.3 to 1.4 days in the six-month period before and after palliative TULSA. All adverse events were related to urinary tract infections, with two patients requiring intravenous administration of antibiotics and three patients resolved with oral antibiotics alone. No other treatment related adverse events were recorded, with no rectal injury or fistula. Further, there was no need for blood transfusions and there was no perioperative mortality.

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<sup>5</sup> Elterman et al, “Relief of Lower Urinary Tract Symptoms after MRI-Guided Transurethral Ultrasound Ablation (TULSA) for localized prostate cancer: Subgroup Analyses in Patients with concurrent cancer and Benign Prostatic Hyperplasia,” Journal of Endourology, 2020; Anttinen et al, “Transurethral ultrasound therapy for benign prostatic obstruction in humans,” EAU 2020 Conference Presentation

<sup>6</sup> Anttinen et al, “Early experience of salvage MRI-guided transurethral ultrasound ablation (sTULSA) for local prostate cancer recurrence after radiotherapy,” EAU 2020 Conference Presentation

<sup>7</sup> Anttinen et al, “Palliative MRI-guided transurethral ultrasound ablation for symptomatic locally advanced prostate cancer,” Scandinavian Journal of Urology, 2020

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### Sonalleve®

Profound's Sonalleve® system combines real-time MRI and thermometry with focused ultrasound delivered from the outside of the patient to enable customized incision-free ablation of diseased tissue. Profound acquired the Sonalleve® technology from Philips in 2017.

The Sonalleve® system is CE marked in the EU for the treatment of uterine fibroids and palliative pain treatment of bone metastases. The uterine fibroids application is also available for sale in Canada. In 2018, the Sonalleve® system was also approved in China by the National Medical Products Administration for the non-invasive treatment of uterine fibroids. Philips Oy registered Sonalleve® in several Middle East, North African, and South Asian countries. In 2020, Sonalleve also received HDE from the U.S. FDA for treatment of Osteoid Osteoma.

#### Sonalleve Clinical Applications

##### Uterine Fibroids and Adenomyosis

Uterine fibroids are the most common non-cancerous tumors in women of childbearing age. Both surgical and medical treatments are available, and the choice depends on number, size, and location of uterine fibroids, patient's age and preferences, and pregnancy expectations. To date, symptomatic uterine fibroids have been mostly treated with radical surgery (hysterectomy) in women who have completed childbearing, or conservative surgery (myomectomy and endometrial ablation) in women who wish to preserve fertility. Today, the radiologist also has interventional options available. Minimally or non-invasive interventional radiology procedures include uterine artery embolization.

There is currently no ideal treatment for adenomyosis, and new options are needed. Drawing on experience of treatment of uterine fibroids, MR- High Intensity Focused Ultrasound ("**MR-HIFU**") has been explored as a potential new conservative treatment and MR-HIFU is an early-stage, non-invasive, therapeutic technology with the potential to improve the QoL and decrease the cost of care for patients with adenomyosis.

To achieve its current regulatory clearances, the Sonalleve® MR- HIFU System has undergone several studies and clinical trials for uterine applications at Sunnybrook Health Sciences Center (Toronto, Ontario), University Medical Center Utrecht (Utrecht, the Netherlands), University Hospital St. André (Bordeaux, France), Samsung Medical Center (Seoul, Korea), Peking University First Hospital Beijing (Beijing, China), First Affiliated Hospital of Medical College of Xi'an Jiaotong University (Xi'an, China), Turku University Hospital (Turku, Finland), National Institutes of Health (Bethesda, MD, USA), St. Luke's Episcopal Hospital (Houston, TX, USA), amongst others.

In addition, a comprehensive literature review provides supportive evidence showcasing the beneficial action of MR-HIFU in uterine fibroid and adenomyosis therapy. These studies include the Verpalen et al. 2020, Nguyen 2020, Yeo et al. 2017, Kim et al. 2017, and Hocquet et al. 2017 that utilized the Sonalleve® MR-HIFU system. Specifically, the studies show impressive performance in terms of ablation efficiency, therapeutic efficacy, symptom reduction, and/or QoL improvement. There were no treatment-related serious adverse events in any of these studies, although Browne et al. 2020 describes a procedure-related major complication in the form of deep vein thrombosis that was noted in one patient (0.8%) and subsequently and successfully treated with anticoagulation therapy. Minor adverse events, when present, typically include 1st and 2nd degree skin burns, local swelling, cramps, leg pain, abdominal pain, buttock pain, and back pain, which are all known and anticipated adverse events of MR-HIFU therapy.

##### Palliative Bone Pain Treatment

Pain caused by bone metastases is common in the event of malignancy and is inevitably associated with serious complications that may deteriorate the QoL of patients and become life threatening.

For patients with bone metastases, clinical evaluation reports were completed in October 2020, showing significant decrease in pain score, dosage of medication, or QoL are to be expected with MR-HIFU bone therapy. The randomized controlled Phase III study by Hurwitz et al. represents some of the most important clinical data that has been reported. In 112 subjects receiving MR-HIFU compared against 35 subjects receiving sham treatment, significant pain reduction at three months (decrease in worst NRS pain  $\geq 2$  without increase in pain medication) was 64.3% vs. 20.0% ( $p < 0.001$ ), with mean Numeric Pain Scale ("**NRS**") reduction of  $3.6 \pm 3.1$  vs.  $0.7 \pm 2.4$  from an initial median NRS score of 7.0 in both groups. Improvement in average Brief Pain Inventory-Quality of Life ("**BPI-QoL**") at three months was 2.4 points superior in the MR-HIFU group ( $p < 0.001$ ), representing a clinically important reduction in impairment caused by bone metastasis pain.

The clinical data show that patients with bone metastases can expect a statistically significant decrease in pain scores and/or in medication dosage, and increase in quality of life with MR-HIFU bone metastasis therapy.

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### Osteoid Osteoma Treatment

Osteoid osteoma is a relative rare, painful bone tumor that typically occurs in the cortex of long bones, especially in children and adolescents, and accounts for approximately 10% of all benign bone tumors.

Current osteoid osteoma treatment options include surgery and radiofrequency ablation ("**RFA**"), which is a less invasive option than surgical resection. Although RFA can have a high success rate, the treatment is invasive and can potentially cause minor and major complications. It also exposes patients and operators to ionizing radiation associated with the CT imaging guidance.

Sonalleve<sup>®</sup> MR-HIFU provides an optimal therapy choice for osteoid osteoma which is a precise, completely non-invasive, and free from ionizing radiation treatment.

The recent studies have assessed the use of Sonalleve<sup>®</sup> MR-HIFU in treatment of osteoid osteoma, showing a high clinical success rate and complete symptom resolution without any serious adverse effects and only few minor adverse effects that promptly resolve. The Sonalleve<sup>®</sup> MR-HIFU device offers a novel, minimally invasive, MRI-guided method to treat osteoid osteoma safely and effectively.

### **Business Update and Sales Strategy**

COVID-19 has and is altering our business through impacts in healthcare facilities' ability to make commitments and patients deciding to undergo procedures. The global response to the COVID-19 pandemic has resulted in, among other things, border closures, severe travel restrictions, the temporary shut-down of non-essential services and extreme fluctuations in financial and commodity markets. Additional measures may be implemented by one or more governments in jurisdictions where the Company operates. These measures have caused material disruption to businesses globally, resulting in an economic slowdown. The extent to which COVID-19 and any other pandemic or public health crisis impacts the Company's business, affairs, operations, financial condition, liquidity, availability of credit and results of operations will depend on future developments that are highly uncertain and cannot be predicted with any meaningful precision, including new information which may emerge concerning the severity of the COVID-19 virus and the actions required to contain the COVID-19 virus or remedy its impact, among others.

Further, from an operational perspective, the Company's employees, direct sales and marketing teams and distribution partners, as well as the workforce of vendors, services providers and counterparties with which the Company does business, may also be adversely affected by the COVID-19 pandemic or efforts to mitigate the pandemic, including government-mandated shutdowns, requests or orders for employees to work remotely, and other physical distancing measures, which could result in an adverse impact on the Company's ability to conduct its businesses, including its ability to cultivate adoption of the TULSA-PRO<sup>®</sup> technology, support clinical customers with TULSA-PRO<sup>®</sup> procedures and increase the utilization of the systems and disposable components.

To date, the economic downturn and uncertainty caused by the COVID-19 pandemic and global measures undertaken to contain its spread have affected all of the Company's operations to some extent and, in particular, have caused volatility in demand for TULSA-PRO<sup>®</sup> systems and the disposable components related thereto. This has resulted in a reduction in anticipated sales and led to delays in the Company's expectations regarding the rate at which agreements for new TULSA-PRO<sup>®</sup> user sites will be entered into and when user sites will become operational for the initiation of patient treatments. Despite the COVID-19 pandemic, patient treatments are continuing, and Profound continues to identify potential new TULSA-PRO<sup>®</sup> user sites. The Company continues to evaluate the current and potential impact of the COVID-19 pandemic on its business, affairs, operations, financial condition, liquidity, availability of credit and results of operations.

In addition, the actual and threatened spread of COVID-19 globally could also have a material adverse effect on the regional economies in which Profound operates, could continue to negatively impact stock markets, including the trading price of the common shares in the capital of the Company ("**Common Shares**"), could adversely impact the Company's ability to raise capital and could cause continued interest rate volatility and movements that may make obtaining financing more challenging or more expensive.

During the second quarter, the Company experienced the following key impacts related to COVID-19:

- a reduction in revenue,
- customer payments delayed due to Profound's inability to install systems because of hospital restrictions, and
- a lower than anticipated amount of TULSA-PRO procedures performed and related revenue being recognized.

The financial impacts from COVID-19 during the three month period have impacted our ability to collect payments due to the inability to install systems in certain locations. The COVID-19 pandemic remains uncertain in terms of its magnitude, outcome and duration, as well as further social distancing restrictions. Despite the challenging and uncertain economic environment created by the ongoing impact of the COVID-19 pandemic, our business continues to operate and demonstrate resilience.

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Through the implementation of our detailed business continuity plan, we transitioned a significant portion of the Company's employee base to work from home. Throughout these challenging circumstances, the Company has continued to serve its customers, quickly adapting to the current environment.

Profound initiated its launch of the TULSA-PRO<sup>®</sup> system in the United States in Q4 2019 and the first patient was treated in the United States in a non-clinical trial setting in January 2020. Since then, Profound's business model has evolved to a pay per patient treated model that bundles durable hardware usage, disposables and Profound's Genius services, which includes necessary clinical support for a productive start-up of the practice.

Profound has generated revenues from capital sales, one time use disposables and related services, in the EU (principally in Germany) and Asia. For the six months ended June 30, 2021, approximately 30%, 24% and 46% of revenues were generated in the EU, United States and Asia, respectively, compared to approximately 56%, 14% and 30% of revenues which were generated in the EU, United States and Asia, respectively for the six months ended June 30, 2020. Revenue on a quarter over quarter basis is expected to fluctuate given the Company maintaining a limited European commercial effort and remains primarily focused on the U.S. market.

On January 10, 2020, Profound announced the signing of its first-ever US multi-site imaging center agreement for TULSA-PRO<sup>®</sup> with RadNet, an owner and operator of outpatient imaging centers, pursuant to which Profound will install TULSA-PRO<sup>®</sup> systems at three RadNet imaging centers in the greater Los Angeles area. The installation of these systems and initiation of patient treatments at these sites have been delayed as a result of the COVID-19 pandemic.

Profound's TULSA-PRO system is primarily marketed to early adopter physicians who specialize in treatment of prostate disease including urologists and radiologists at opinion leading hospitals. TULSA-PRO services are available at either independent imaging centers or at hospital-based imaging centers.

Historically treatment of conditions such as localized prostate disease and uterine fibroids have included surgical intervention. Over time, surgery has evolved from an 'open' technique, to laparoscopic, to robotic surgery. The motivation of surgeons behind this evolution has been to perform procedures that reduce invasiveness, improve clinical outcomes and reduce recovery times. Profound is now taking this concept to the next level by enabling customizable, incision-free therapies for the MRI-guided ablation of diseased tissue with the TULSA-PRO<sup>®</sup> and Sonalleve<sup>®</sup> systems. These incision-free and radiation-free procedures offer surgeons the option of providing predictable and customizable procedures that eliminate invasiveness, offer the potential to improve clinical outcomes and further reduce hospital stays and patient recovery times.

Profound is establishing its own direct sales and marketing teams for sales of TULSA-PRO<sup>®</sup> systems and the disposable components related thereto, as well as for Sonalleve<sup>®</sup> systems in the jurisdictions where it is approved. The primary focus of Profound's direct sales team is to cultivate adoption of the TULSA-PRO<sup>®</sup> technology, support clinical customers with the TULSA-PRO<sup>®</sup> procedures and increase the utilization of the systems and disposable components. Profound expects to generate recurring revenues from the use of the system, disposables, clinical support and service maintenance.

Profound also collaborates with its strategic partners Philips and Siemens for lead generation and distribution of durable equipment, which are currently available through the Philips and Siemens sales catalogs.

Under the agreement with Siemens (the "**Siemens Agreement**"), there is a one-time fixed license fee and per annum payments calculated based on annual volume of Profound's systems that are interfaced to a Siemens MRI scanner. The initial term of the Siemens Agreement is five years and will be automatically extended for successive one-year terms thereafter unless terminated earlier. The Company also obtained a non-exclusive license to Siemens Access I interface software and reasonable support for the term of the Siemens Agreement.

On December 21, 2020, Profound signed the GE Agreement to expand provider access to TULSA-PRO<sup>®</sup>. Pursuant to the terms of the GE Agreement, Profound will be supplied with additional information to utilize the ExSI interface, which will allow Profound to interface with GE MRI scanners and GE will help support the development efforts of Profound to achieve compatibility with its GE MRI scanners.

On May 6, 2021, Profound signed the Akumin Agreement. Pursuant to the Akumin Agreement, Profound expects to install TULSA-PRO<sup>®</sup> systems at up to 10 Akumin centers to be outfitted with diagnostic and therapeutic imaging services specifically dedicated towards men's health. All of these TULSA-PRO<sup>®</sup> systems will be placed under Profound's per procedure business model. The initial geographic focus of the relationship will be in the State of Florida, with Texas and Pennsylvania expected to follow.

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### Competition

#### TULSA-PRO®

The TULSA-PRO® system is intended to ablate benign and malignant prostate tissue, however there are other treatment options for prostate disease. There are currently no marketed devices indicated for the treatment of prostate diseases or prostate cancer and our FDA indication and CE mark in the EU also do not include treatment of any particular disease or condition. However, there are a number of devices indicated for the destruction or removal of prostate tissue and devices indicated for use in performing surgical procedures that physicians and surgeons currently utilize when treating patients with prostate disease, including prostate cancer. Approaches that physicians and surgeons currently use to address prostate disease include: (1) watchful waiting/active surveillance; (2) simple prostatectomy; (3) radical prostatectomy (includes open, laparoscopic and robotic procedures); (4) radiation therapies including, external beam radiation therapy, brachytherapy and high dose radiation; (5) cryoablation; and (6) trans-rectal high intensity focused ultrasound ("HIFU"). In addition, certain adjunct or less common procedures are used or are under development to address prostate disease, such as androgen deprivation therapy and proton beam therapy.

Each of the foregoing competing options have their own limitations and benefits and may only be appropriate for limited patient populations. For example, active surveillance is generally recommended for patients who have been diagnosed with earlier stage, lower risk, disease where the possibility of side effects from intervention may outweigh the expected benefit of the chosen procedure. For clinicians and patients, the gap between active surveillance and the most commonly utilized options of surgery or radiation therapy imposes the possibility of substantial side effects, creating a need for a less invasive methodology to remove diseased prostate tissue that is both radiation and incision-free and provides a more favorable side-effect profile.

Profound believes that the flexibility of the TULSA-PRO® system may allow the Company to demonstrate its use as a tool for ablating benign and malignant diseased prostate tissue with greater speed and precision than current options while minimizing potential side effects. Profound believes that the TULSA-PRO® system may overcome certain limitations of other devices and methodologies for removing or addressing diseased prostate tissue including HIFU, such as complications associated with trans-rectal delivery and limitations relating to prostate size. Profound believes that a transurethral (inside out) ablation approach with millimeter accuracy has advantages over HIFU in ablating the whole gland safely.

#### Sonalleve®

The treatment choices for uterine fibroids usually depend on the symptoms of the patient, size of the fibroid, desire for future pregnancy and preference of the treating gynecologist. The most common treatment options for uterine fibroids include: (1) hormonal medications including gonadotrophin releasing hormone agonists; (2) progesterone releasing intra-uterine devices; (3) surgical procedures such as hysterectomy and myomectomy; and (4) uterine artery embolization.

Profound believes that the Sonalleve® system may provide a treatment option that is more convenient and comfortable with fewer side effects than hormonal medications or surgical procedures, such as hysterectomy or myomectomy.

### Reimbursement

Profound's ability to successfully commercialize the Company's products depends in large part on the extent to which coverage and reimbursement for such products and related treatments or procedures will be available from government health administration authorities, government and private health insurers, and other organizations or third-party payors. Pricing and reimbursement procedures and decisions vary from country to country. Many government health authorities and private payors condition payment on the cost-effectiveness of the product. Even if a device is FDA indicated or CE marked or has received other regulatory clearance or approval, there is no guarantee that third-party payors will reimburse providers or patients for the cost of the device and related procedures or that the amount of such reimbursement will be adequate to cover the cost of the device. The availability of adequate coverage and reimbursement to hospitals and clinicians using our products therefore is important to our ability to generate revenue and Profound plans to pursue reimbursement for the Company's products in the key markets where the Company has regulatory approvals. Successful commercialization of the Company's approved products will also depend on the cost of the system and the availability of coverage and adequate reimbursement from third-party payors.

Although Profound expects there to be an out-of-pocket market for the Company's approved products, an out-of-pocket market alone is unlikely to be sufficient to support large scale commercialization of the Company's products. To date, the Company's products do not have significant coverage or reimbursement from government or third-party payors in the jurisdictions where they are approved.

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### HIGHLIGHTS

- On April 21, 2021, Profound participated in the 2021 Bloom Burton & Co. Virtual Healthcare Investor Conference.
- On May 6, 2021, Profound announced that it had entered into the Akumin Agreement.
- On May 19, 2021, Profound announced the voting results from the 2021 Annual General Meeting of Shareholders and management changes.
- On June 1, 2021, Profound participated in the Jefferies Virtual Healthcare Conference.
- On June 22, 2021, Profound participated in the Raymond James Virtual Human Health Innovation Conference.

### SELECTED FINANCIAL INFORMATION

The following selected financial information as at and for the six months ended June 30, 2021 and 2020, have been derived from the interim unaudited condensed consolidated financial statements and should be read in conjunction with those interim condensed consolidated financial statements and related notes.

	For the six month periods ended June 30,	
	2021	2020
	\$	\$
Revenue	3,338	2,186
Operating expenses	14,424	9,670
Finance costs/(income)	1,502	(1,056)
Net loss for the period	14,458	7,756
Basic and diluted loss per share	0.72	0.52
Total assets	95,841	56,356
Total non-current liabilities	1,891	1,803

Operating expenses increased significantly as at June 30, 2021 compared to the period ended June 30, 2020 because of increased personnel, material expenditures and stock-based compensation.

The significant increase in net finance costs as at June 30, 2021 compared to the period ended June 30, 2020 was primarily the impact of the change in the foreign exchange rates for our foreign currency denominated cash and the CIBC Loan (as defined herein) interest.

The Company reported total assets of \$95,841 as at June 30, 2021 as compared to \$56,356 as at June 30, 2020. The increase in 2021 was a result of the July 2020 Offering (as defined herein) and the exercise of options and warrants. On July 21, 2020, the Company closed an offering of Common Shares at a price of \$14.50 per Common Share, resulting in the issuance of 3,172,414 Common Shares for gross proceeds of \$46,000 (the "**July 2020 Offering**").

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### RESULTS OF OPERATIONS

	Three months ended June 30				Six months ended June 30			
	2021 \$	2020 \$	Change \$	%	2021 \$	2020 \$	Change \$	%
Revenue	2,627	1,026	1,601	156%	3,338	2,186	1,152	53%
Cost of sales	1,411	610	801	131%	1,870	1,328	542	41%
<b>Gross profit</b>	<b>1,216</b>	<b>416</b>	<b>800</b>	<b>192%</b>	<b>1,468</b>	<b>858</b>	<b>610</b>	<b>71%</b>
<b>Expenses/(recovery)</b>								
Research and development	3,419	1,721	1,698	99%	6,524	3,832	2,692	70%
General and administrative	2,453	1,642	811	49%	4,585	3,912	673	17%
Selling and distribution	1,728	993	735	74%	3,315	1,926	1,389	72%
<b>Total operating expenses</b>	<b>7,600</b>	<b>4,356</b>	<b>3,244</b>	<b>74%</b>	<b>14,424</b>	<b>9,670</b>	<b>4,754</b>	<b>49%</b>
Net finance (income)/costs	602	1,225	(623)	-51%	1,502	(1,056)	2,558	-242%
<b>Loss before income taxes</b>	<b>6,986</b>	<b>5,165</b>	<b>1,821</b>	<b>35%</b>	<b>14,458</b>	<b>7,756</b>	<b>6,702</b>	<b>86%</b>
Income taxes	57	138	(81)	-59%	84	230	(146)	-63%
<b>Net loss attributed to shareholders for the period</b>	<b>7,043</b>	<b>5,303</b>	<b>1,740</b>	<b>33%</b>	<b>14,542</b>	<b>7,986</b>	<b>6,556</b>	<b>82%</b>
<b>Other comprehensive loss (income)</b>								
Item that may be reclassified to profit or loss								
Foreign currency translation adjustment	(1,929)	(3,998)	2,069	-52%	(2,914)	4,808	(7,722)	-161%
<b>Net loss/(gain) and comprehensive loss/(gain) for the period</b>	<b>8,972</b>	<b>9,301</b>	<b>(329)</b>	<b>-4%</b>	<b>17,456</b>	<b>3,178</b>	<b>14,278</b>	<b>449%</b>
<b>Loss per share</b>								
Basic and diluted net loss per common share	0.35	0.33	0.02	6%	0.72	0.52	0.20	38%

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### Revenue

Profound deploys a recurring revenue business model in the United States to market TULSA-PRO<sup>®</sup>, charging a one-time bundled payment per patient that includes the supply of its one-time-use device, use of the system as well as company's Genius services that support each TULSA center with clinical and patient recruitment. The Sonalleve<sup>®</sup> product is marketed primarily outside North America in European and Asian countries deploying a capital model. Outside of North America, Profound generates most of its revenues from its system sales (both TULSA-PRO<sup>®</sup> and Sonalleve<sup>®</sup>) in Europe and Asia where the company deploys a more traditional hybrid business model, charging for the system separately as capital and an additional per patient charge for the one-time-use devices and associated Genius services.

Sales of Sonalleve<sup>®</sup> systems are primarily a one-time capital sale with limited recurring service revenue. For the historical financial periods presented herein, Profound has generated revenues primarily from sales of systems and disposables through its partnerships with Siemens and Philips in the EU and Asia. As the Company expands its commercialization efforts, it anticipates generating revenues through in-house sales and marketing efforts, as well as from collaborative partnerships. In August 2019, the Company received FDA clearance for the TULSA-PRO<sup>®</sup> system in the United States, and accordingly the Company anticipates generating future revenues in that market.

For the three months ended June 30, 2021, the Company recorded revenue totaling \$2,627 with \$1,459 from the one-time sale of capital equipment and \$1,168 from non-capital – recurring revenue, which consists of the sale of consumables, lease of medical devices, procedures and services associated with extended warranties. For the three months ended June 30, 2020, the Company recorded revenue totaling \$1,026 with \$426 from the one-time sale of capital equipment and \$600 from non-capital – recurring revenue. The Company primarily sold the systems and consumables through its partnerships with Siemens and Philips. The increase in revenue for the three months ended June 30, 2021, was primarily the result of higher one-time sales of capital equipment and increased recurring revenue.

For the six months ended June 30, 2021, the Company recorded revenue totaling \$3,338 with \$1,693 from the one-time sale of capital equipment and \$1,645 from non-capital – recurring revenue, which consists of the sale of consumables, lease of medical devices, procedures and services associated with extended warranties. For the six months ended June 30, 2020, the Company recorded revenue totaling \$2,186 with \$1,166 from the one-time sale of capital equipment and \$1,020 from non-capital – recurring revenue. The Company primarily sold the systems and consumables through its partnerships with Siemens and Philips. The increase in revenue for the six months ended June 30, 2021, was primarily the result of higher one-time sales of capital equipment and increased recurring revenue.

Revenue on a quarter over quarter basis is expected to fluctuate in the near term given the Company is maintaining a limited European commercial effort and remains focused primarily on the U.S. market. The economic downturn and uncertainty caused by the COVID-19 pandemic and global measures undertaken to contain its spread have affected all of the Company's operations to some extent and, in particular, have caused volatility in demand for the TULSA-PRO<sup>®</sup> systems and the consumable components related thereto. This has resulted in a reduction in anticipated sales and led to delays in the Company's expectations regarding the rate at which agreements for new TULSA-PRO<sup>®</sup> user sites will be entered into and when user sites will become operational for the initiation of patient treatments. Despite the COVID-19 pandemic, patient treatments are continuing and Profound continues to identify potential new TULSA-PRO<sup>®</sup> user sites. It is currently too soon to gauge the magnitude of the impact expected from the virus' outbreak on our future sales.

### Cost of sales

Cost of sales include cost of finished goods, inventory provisions, warranty, freight and direct overhead expenses.

For the three months ended June 30, 2021, the Company recorded a cost of sales of \$1,411, related to the one-time sale of capital equipment and non-capital – recurring revenue, which reflects a 46% gross margin. For the three months ended June 30, 2020, the Company recorded a cost of sales of \$610, related to the one-time sale of capital equipment and non-capital – recurring revenue, which reflects a 41% gross margin. The gross margin was higher in Q2 2021 due to the revenue product mix.

For the six months ended June 30, 2021, the Company recorded a cost of sales of \$1,870, related to the one-time sale of capital equipment and non-capital – recurring revenue, which reflects a 44% gross margin. For the six months ended June 30, 2020, the Company recorded a cost of sales of \$1,328, related to the one-time sale of capital equipment and non-capital – recurring revenue which reflects a 39% gross margin. The gross margin was higher in 2021 due to the revenue product mix.

### Operating Expenses

Operating expenses consist of three components: research and development ("R&D"), general and administrative ("G&A") and selling and distribution expenses. Historically, R&D expenses have exceeded selling and distribution expenses; however, in the future Profound expects selling and distribution expenses to increase as the Company commercializes the TULSA-PRO<sup>®</sup> system in the United States.

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### R&D Expenses

R&D expenses are comprised of costs incurred in performing R&D activities, including new product development, continuous product improvement, investment in clinical trials and related clinical manufacturing costs, materials and supplies, salaries and benefits, contract research costs, patent procurement costs, and occupancy costs related to R&D activity.

For the three months ended June 30, 2021, R&D expenses were higher by \$1,698 compared to the three months ended June 30, 2020. Clinical trial costs, materials, travel, share based compensation, salaries and benefits and other expenses increased by \$48, \$669, \$55, \$314, \$668 and \$65, respectively. The increases were due to increased costs associated with new and existing clinical trials, increased spending for R&D initiatives and projects, travel restrictions being removed, options awarded to employees, additional headcount and overall increase to general expenses. Offsetting these amounts was a decrease in consulting fees, which decreased by \$151 due to lower usage of consultants which was driven by the hiring of additional full-time personnel.

For the six months ended June 30, 2021, R&D expenses were higher by \$2,692 compared to the six months ended June 30, 2020. Clinical trial costs, materials, travel, share based compensation, salaries and benefits and other expenses increased by \$48, \$1,080, \$27, \$459, \$1,063 and \$112, respectively. The increases were due to increased costs associated with new and existing clinical trials, increased spending for R&D initiatives and projects, travel restrictions being removed, options awarded to employees, additional headcount, and overall increase to general expenses. In addition, amortization expense increased by \$43 due to the capitalization of enterprise resource planning ("ERP") costs. Offsetting these amounts was a decrease in consulting fees which decreased by \$151 due to lower usage of consultants which was driven by the hiring of additional full-time personnel.

### G&A expenses

G&A expenses are comprised of management costs, including salaries and benefits, various management and administrative support functions, insurance and other operating and occupancy costs related to G&A activity.

G&A expenses for the three months ended June 30, 2021 increased by \$811 compared to the three months June 30, 2020. Salaries and benefits, consulting fees and share based compensation increased by \$268, \$206 and \$309, respectively due to additional headcount, increased salaries and director fees, higher Nasdaq and TSX fees associated with market capitalization, increased legal and accounting fees and options awarded to employees. Amortization expense increased by \$26 due to the capitalization of ERP costs.

G&A expenses for the six months ended June 30, 2021 decreased by \$673 compared to the six months June 30, 2020. Consulting fees and share based compensation increased by \$318 and \$452, respectively due to higher Nasdaq and TSX fees associated with market capitalization, increased legal and accounting fees and options awarded to employees. Depreciation expenses decreased by \$101 due to certain assets being fully depreciated.

### Selling and distribution expenses

Selling and distribution expenses are comprised of business development costs related to the market development activities and commercialization of the Company's systems, including salaries and benefits, marketing support functions, occupancy costs related to marketing activity and other miscellaneous marketing costs.

Selling and distribution expenses for the three months ended June 30, 2021 were higher by \$735 compared to the three months ended June 30, 2020. Salaries and benefits, share based compensation, travel and other expenses increased by \$281, \$412, \$49 and \$48, respectively, due to increased salesforce hired in the US and China, options awarded to employees, travel restrictions being removed and overall increase to general expenses. Offsetting these amounts was a decrease to consulting fees of \$56 due to lower usage of consultants which was driven by the hiring of additional full-time personnel.

Selling and distribution expenses for the six months ended June 30, 2021 were higher by \$1,389 compared to the six months ended June 30, 2020. Salaries and benefits, share based compensation and travel increased by \$627, \$747 and \$18, respectively, due to increased salesforce hired in the US and China, options awarded to employees and travel restrictions being removed.

### **Finance costs**

Net finance costs are primarily comprised of the following: (i) the change in fair value of the contingent consideration payable to Philips; (ii) the CIBC Loan accreting to the principal amount repayable and its related interest expense; (iii) the change in the fair value of the derivative liability warrants; (iv) the lease liability interest expense; (v) foreign exchange gain or losses; and (vi) interest income. The Company repaid the CIBC Loan on February 4, 2020.

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Net finance costs for the three months ended June 30, 2021 were lower by \$623 compared to the three months ended June 30, 2020. During the three months ended June 30, 2021, the Company recognized \$753 of foreign exchange loss primarily related to cash held in foreign currencies and a \$128 gain on the change in fair value of the derivative liability warrants. The Company recognized interest income of \$46 and lease liability interest expense of \$23.

Net finance costs for the six months ended June 30, 2021 were higher by \$2,558 compared to the six months ended June 30, 2020. During the six months ended June 30, 2021, the Company recognized \$1,700 of foreign exchange loss primarily related to cash held in foreign currencies and a \$149 gain on the change in fair value of the derivative liability warrants. The Company recognized interest income of \$94 and lease liability interest expense of \$45.

### Net loss

Net loss for the three months ended June 30, 2021 was \$7,043 or \$0.35 per Common Share, compared to a net loss of \$5,303 or \$0.33 per Common Share for the three months ended June 30, 2020. The increase in net loss was primarily attributed to an increase in R&D expense of \$1,698, an increase in G&A expenses of \$811 and an increase in selling and distribution expenses of \$735. This was offset by an increase in gross profits of \$800 and a decrease in net finance costs of \$623.

Net loss for the six months ended June 30, 2021 was \$14,542 or \$0.72 per Common Share, compared to a net loss of \$7,986 or \$0.52 per Common Share for the six months ended June 30, 2020. The increase in net loss was primarily attributed to an increase in R&D expense of \$2,692, an increase in G&A expenses of \$673, an increase in selling and distribution expenses of \$1,389 and increase in net finance costs of \$2,558. This was offset by an increase in gross profits of \$610.

### SUMMARY OF QUARTERLY FINANCIAL RESULTS

The summary financial information provided below is derived from the Company's interim financial statements for each of the last eight quarters that are prepared under IFRS in US dollars.

	2021		2020		2019			
	Q2 \$	Q1 \$	Q4 \$	Q3 \$	Q2 \$	Q1 \$	Q4 \$	Q3 \$
<b>Revenue</b>	2,627	711	2,880	2,238	1,026	1,160	2,118	516
<b>Cost of sales</b>	1,411	459	1,737	765	610	718	901	299
<b>Gross profit</b>	1,216	252	1,143	1,473	416	442	1,217	217
<b>Operating expenses</b>	7,600	6,824	6,051	6,616	4,356	5,314	5,296	4,810
<b>Net finance costs</b>	602	900	2,987	784	1,224	(2,281)	(253)	125
<b>Loss before income taxes</b>	6,986	7,472	7,895	5,927	5,164	2,591	3,826	4,718
<b>Income taxes</b>	57	27	(368)	182	139	92	76	30
<b>Net loss for the period</b>	7,043	7,499	7,527	6,109	5,303	2,683	3,902	4,748
<b>Loss per common share</b>								
<b>Basic and diluted</b>	0.35	0.37	0.38	0.33	0.33	0.21	0.33	0.43

The third quarter of 2019 operating expenses and net loss for the period were higher due to the greater focus on R&D initiatives for 1.5 Tesla magnet and lowering production costs.

The fourth quarter of 2019 operating expenses were higher due to the increased costs of running a Nasdaq listed company. Net loss for the period was lower due to higher sales in the quarter and lower net finance costs.

The first quarter of 2020 was impacted by the increase in the US dollar and Euro foreign currency rate, triggering an unrealized foreign exchange gain. Net loss for the period was lower due to these gains.

The second quarter of 2020 experienced a partial reversal of the Q1 2020 foreign exchange gains resulting in higher net finance costs. Net loss for the period was higher due to these losses.

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The third quarter of 2020 operating expenses increased because of the personnel hired, share based compensation awards and increased spending on R&D projects coupled with technology improvements.

The fourth quarter of 2020 was impacted by the decrease in the foreign exchange currency rate, triggering an unrealized foreign exchange loss. Net loss for the period was higher due to these losses. Income taxes were negative this quarter due to an overestimate of quarterly tax expenses in prior quarters.

The first quarter of 2021 was impacted by lower sales and higher operating costs. These changes were mainly attributed to the impact of COVID-19 and an increase in R&D projects.

The second quarter of 2021 operating expenses were higher due to increased headcount, material expenditures and stock-based compensation.

## LIQUIDITY AND CAPITAL RESOURCES

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At June 30, 2021, the Company had cash of \$73,771 compared to \$83,913 at December 31, 2020.

### CIBC Loan

Profound Medical Inc. ("PMI") entered into a loan agreement with Canadian Imperial Bank of Commerce ("CIBC") on July 30, 2018 (the "CIBC Loan Agreement"), for initial gross proceeds of C\$12,500, maturing on July 29, 2022, with an interest rate based on prime plus 2.5% (the "CIBC Loan"). All obligations of the Company under the CIBC Loan Agreement were guaranteed by current and future subsidiaries of the Company and included security of first priority interests in the assets of the Company and its subsidiaries. On February 4, 2020, the full outstanding amount of the CIBC Loan at that date, plus accrued interest, was repaid for a total payment of \$9,317.

In connection with this term loan agreement on July 31, 2018, the Company also issued 32,171 Common Share purchase warrants to CIBC, with each warrant entitling the holder to acquire one Common Share at a price of C\$9.70 per Common Share until the date that is 60 months from the closing of the CIBC Loan Agreement, with a cashless exercise feature. The cashless exercise feature causes the conversion ratio to be variable and the warrants are therefore classified as a financial liability. Gains and losses on the warrants are recorded within finance costs on the consolidated statements of loss and comprehensive loss. A pricing model with observable market based inputs was used to estimate the fair value of the warrants issued. The estimated fair value of the warrants as at June 30, 2021 and December 31, 2020 was \$316 and \$450, respectively.

### **Cash Flow**

The Company manages liquidity risk by monitoring actual and projected cash flows. A cash flow forecast is performed regularly to ensure that the Company has sufficient cash to meet operational needs while maintaining sufficient liquidity.

The Company may require additional capital to fund R&D activities and any significant expansion of operations. Potential sources of capital could include equity and/or debt financings, development agreements or marketing agreements, the collection of revenue resulting from future commercialization activities and/or new strategic partnership agreements to fund some or all costs of development. There can be no assurance that the Company will be able to obtain the capital sufficient to meet any or all of the Company needs. The availability of equity or debt financing will be affected by, among other things, the results of R&D, the Company's ability to obtain regulatory approvals, the market acceptance of the Company's products, the state of the capital markets generally, strategic alliance agreements and other relevant commercial considerations. In addition, if the Company raises additional funds by issuing equity securities, existing security holders will likely experience dilution, and any incurring of indebtedness would result in increased debt service obligations and could require the Company to agree to operating and financial covenants that would restrict operations. Any failure on the Company's part to raise additional funds on terms favourable to the Company or at all may require the Company to significantly change or curtail current or planned operations in order to conserve cash until such time, if ever, that sufficient proceeds from operations are generated, and could result in the Company not being in a position to take advantage of business opportunities, in the termination or delay of clinical trials for our products, in curtailment of product development programs designed to identify new products, in the sale or assignment of rights to technologies, product and/or an inability to file market approval applications at all or in time to competitively market products.

# Profound Medical Corp.

## Management's Discussion and Analysis

For the three and six months ended June 30, 2021 and 2020

In USD\$ (000s)

	Three months ended June 30,		Six months ended June 30,	
	2021	2020	2021	2020
	\$	\$	\$	\$
Cash provided by (used in) operating activities	(6,017)	(1,646)	(12,288)	(8,826)
Cash provided by (used in) investing activities	(164)	-	(345)	-
Cash provided by (used in) financing activities	356	962	1,557	35,741
Foreign exchange on cash	1,083	(1,882)	934	(649)
<b>Net increase (decrease) in cash</b>	<b>(4,742)</b>	<b>(2,566)</b>	<b>(10,142)</b>	<b>26,266</b>

### *Operating Activities*

Net cash provided by (used in) operating activities for the three months ended June 30, 2021 was \$(6,017) versus \$(1,646) for the three months ended June 30, 2020. The principal use of the operating cash flows during this period related to increased employee headcount, increased manufacturing costs and increased spending for R&D initiatives and projects.

Net cash provided by (used in) operating activities for the six months ended June 30, 2021 was \$(12,288) versus \$(8,826) for the six months ended June 30, 2020. The principal use of the operating cash flows during this period related to increased employee headcount, increased manufacturing costs, increased spending for R&D initiatives and projects as well as increased legal and accounting costs.

### *Investing Activities*

Net cash provided by (used in) investing activities for the three months ended June 30, 2021 were \$(164) versus \$nil for the three months ended June 30, 2020. These cash flows related to the capitalization of ERP implementation costs.

Net cash provided by (used in) investing activities for the six months ended June 30, 2021 were \$(345) versus \$nil for the six months ended June 30, 2020. These cash flows related to the capitalization of ERP implementation costs and the construction of a new manufacturing and radio frequency room.

### *Financing Activities*

Net cash provided by (used in) financing activities for the three months ended June 30, 2021 were \$356 versus \$962 for the three months ended June 30, 2020. These cash flows related to the options and warrants exercised.

Net cash provided by (used in) financing activities for the six months ended June 30, 2021 were \$1,557 versus \$35,741 for the six months ended June 30, 2020. These cash flows related to the options and warrants exercised while in Q1 2020, Profound completed a public offering of 3,392,500 Common Shares at a price of \$11.65 per Common Share for gross proceeds of \$39,523.

### *Foreign Exchange on Cash*

Cash was impacted by the change in the foreign exchange rates for our foreign currency denominated cash. The value of our currencies decreased, resulting in a decrease in the Company's cash holdings.

The Company's cash requirements depend on numerous factors, including market acceptance of the Company's products, the resources devoted to developing and supporting the products and other factors. Profound expects to continue to devote substantial resources to expand procedure adoption and acceptance of the Company's products.

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### Contractual obligations

The following table summarizes the Company's significant contractual obligations:

	June 30, 2021				
	Carrying amount	Future cash flows	Less than 1 Year	Between 1 year and 5 years	Greater than 5 years
	\$	\$	\$	\$	\$
Accounts payables and accrued liabilities	2,307	2,307	2,307	-	-
Lease liability	1,575	1,820	377	1,274	169
<b>Total</b>	<b>3,882</b>	<b>4,127</b>	<b>2,684</b>	<b>1,274</b>	<b>169</b>

### Non-IFRS Financial Measures

Non-IFRS measures are not recognized measures under IFRS and do not have a standardized meaning prescribed by IFRS. These measures are defined with reference to the nearest comparable IFRS measure such that a reconciliation to the nearest comparable IFRS measure can be completed. Accordingly, these measures may not be comparable to similar measures presented by other companies. Profound uses non-IFRS measures in order to provide additional financial information to complement the closest IFRS measures in order to provide investors with a further understanding of the Company's operations from management's perspective. Investors should not consider that these non-IFRS measures are a substitute for analyses of the financial information that Profound reports under IFRS. Profound uses these non-IFRS measures in order to provide investors with a supplemental measure of our operating performance and thus highlight trends in our business that may not otherwise be apparent when relying solely on IFRS measures.

The Company's working capital (defined as current assets less current liabilities) is a non-IFRS financial measure. The working capital as at June 30, 2021, as compared to the Company's working capital as at December 31, 2020 is set forth in the table below.

	June 30, 2021	December 31, 2020
	\$	\$
Current assets	89,138	97,742
Less: Current liabilities	4,069	4,809
<b>Working capital</b>	<b>85,069</b>	<b>92,933</b>

Working capital has decreased by \$7,864 with a surplus of \$85,069 at June 30, 2021 compared to the surplus of \$92,933 at December 31, 2020. The change in working capital is due to a decrease in current assets of \$8,604 which was primarily the result of the decreased cash balance of \$10,142 which was offset by an increase in inventory of \$2,055. Current liabilities decreased by \$740 due to the timing of accruals and payments.

### COMMITMENTS & CONTINGENCIES

All directors and officers of the Company are indemnified by the Company for various items including, but not limited to, all costs to settle lawsuits or actions due to their association with the Company, subject to certain restrictions. The Company has purchased directors' and officers' liability insurance to mitigate the cost of any potential future lawsuits or actions. The term of the indemnification is not explicitly defined but is limited to events for the period during which the indemnified party served as a director or officer of the Company. The maximum amount of any potential future payment cannot be reasonably estimated but could have a material adverse effect on the Company.

The Company has also indemnified certain lenders and underwriters in relation to certain debt and equity offerings and their respective affiliates and directors, officers, employees, shareholders, partners, advisers and agents and each other person, if any, controlling any of the underwriters or lenders or their affiliates against certain liabilities.

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### FINANCIAL INSTRUMENTS

The Company's financial instruments consist of cash, trade and other receivables, accounts payable and accrued liabilities, lease liabilities, long-term debt, derivative financial instrument and other liabilities. The fair values of these financial instruments, except long-term debt and other liabilities, approximate carrying value because of their short-term nature. Financial assets measured at amortized cost include cash and trade and other receivables.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, lease liabilities, long-term debt and other liabilities. Amortization is recorded using the effective interest rate method.

The Company's financial instruments are exposed to certain financial risks including credit risk, liquidity risk, currency risk and interest rate risk. There have been no significant changes to those risks impacting the Company since December 31, 2020, nor has there been a significant change in the composition of its financial instruments since December 31, 2020.

### RELATED PARTY TRANSACTIONS

Key management includes the Company's directors and senior management team. Additional information on the senior management team can be found in the Company's AIF. The remuneration of directors and the senior management team were as follows:

	Three months ended June 30,		Six months ended June 30,	
	2021	2020	2021	2020
	\$	\$	\$	\$
Salaries and employee benefits	315	261	1,136	910
Directors' fees	53	20	108	44
Share-based compensation	892	396	1,434	709
<b>Total</b>	<b>1,260</b>	<b>677</b>	<b>2,678</b>	<b>1,663</b>

Executive employment agreements allow for additional payments in the event of a liquidity event, or if the executive is terminated without cause.

### OUTSTANDING SHARES

As at August 4, 2021, the date of this MD&A, the Company had the following securities outstanding:

	Number
Common Shares	20,386,802
Share purchase options	2,017,233
Warrants	1,087,207
RSUs	216,483

### OFF-BALANCE SHEET ARRANGEMENTS

The Company has no off-balance sheet arrangements.

### CRITICAL ACCOUNTING JUDGMENTS AND ESTIMATES

The preparation of consolidated financial statements in conformity with IFRS requires management to make estimates and judgements that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the period. Actual results could differ from these estimates. As additional information becomes available or actual amounts are determinable, the recorded estimates are revised and reflected in operating results in the period in which they are determined.

# Profound Medical Corp.

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## Critical accounting judgments

### *Revenue*

To determine revenue recognition for arrangements Profound performs the following five steps: (i) identify the contract(s) with a customer; (ii) identify the performance obligations in the contract; (iii) determine the transaction price; (iv) allocate the transaction price to the performance obligations in the contract; and (v) recognize revenue when (or as) the Company satisfies a performance obligation. Profound only applies the five-step model to contracts when it is probable that the Company will collect the consideration it is entitled to in exchange for the goods or services it transfers to the customer.

Revenue is recognized when a contractual promise to a customer (performance obligation) has been fulfilled by transferring control over the promised goods or services, generally at the point in time of shipment to or receipt of the products by the customer or when the services are performed. When contracts contain customer acceptance provisions, revenue is recognized on the satisfaction of the specific acceptance criteria.

The amount of revenue to be recognized is based on the consideration expected to receive in exchange for its goods and services. For contracts that contain multiple performance obligations, the Company allocates the consideration to which Profound expects to be entitled to each performance obligation based on relative standalone selling prices and recognizes the related revenue when or as control of each individual performance obligation is transferred to customers.

Service revenue related to installation and training is recognized over the period in which the services are performed. Service revenue related to extended warranty service is deferred and recognized on a straight-line basis over the extended warranty period covered by the respective customer contract.

Under the terms of certain of the Company's partnership agreements with Philips and Siemens, Profound retains a percentage of all amounts earned with the remaining percentage due to the partner. Accordingly, associated revenue is recognized net of the consideration due to the partner.

## Critical accounting estimates

### *Impairment of non-financial assets*

The Company reviews amortized non-financial assets for impairment whenever events or changes in circumstances indicate the carrying amount of the assets may be impaired. It also reviews goodwill annually for impairment. If the recoverable amount of the respective non-financial asset is less than its carrying amount, it is considered to be impaired. In the process of measuring the recoverable amount, management makes assumptions about future events and circumstances. The actual results may vary and may cause significant adjustments.

## **DISCLOSURE CONTROLS AND PROCEDURES AND INTERNAL CONTROLS OVER FINANCIAL REPORTING**

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Disclosure controls and procedures have been designed to ensure that information required to be disclosed by the Company is accumulated and communicated to the Company's management as appropriate to allow timely decisions regarding required disclosure.

The Chief Executive Officer and the Chief Financial Officer of the Company (collectively the "**Certifying Officers**") are responsible for establishing and maintaining disclosure controls and procedures ("**DC&P**") and internal control over financial reporting ("**ICFR**"), as those terms are defined in *National Instrument 52-109 Certification of Disclosure in Issuer's Annual and Interim Filings*, and in applicable SEC rules and regulations, for the Company.

The Certifying Officers have concluded that as at June 30, 2021, the Company's DC&P has been designed effectively to provide reasonable assurance that (a) material information relating to the Company is made known to them by others, particularly during the period in which the annual filings are being prepared; and (b) information required to be disclosed by the Company in its annual filings, interim filings or other reports filed or submitted, recorded, processed, summarized and reported within the time periods specified in the securities legislation.

There have been no significant changes to the Company's ICFR for the period ended June 30, 2021, which have materially affected, or are reasonably likely to materially affect the Company's ICFR. Based on their evaluation of these controls for the period ended June 30, 2021, the Certifying Officers have also concluded that the Company's ICFR have been designed effectively to provide reasonable assurance regarding the reliability of the preparation and presentation of the financial statements for external purposes and that ICFR

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were effective as at June 30, 2021. The Company used the Committee of Sponsoring Organizations of the Treadway Commission control framework to evaluate DC&P and ICFR.

It should be noted that while the Company's Certifying Officers believe that the Company's DC&P provides a reasonable level of assurance that they are effective, they do not expect that the disclosure controls will prevent all errors and fraud. A control system, no matter how well conceived or operated, can only provide reasonable, not absolute, assurance that the objectives of the control system are met.

ICFR is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of the annual financial statements for external reporting purposes in line with IFRS. Management is responsible for establishing and maintaining adequate internal controls over financial reporting appropriate to the nature and size of the Company. However, any system of internal control over financial reporting has inherent limitations and can only provide reasonable assurance with respect to annual financial statement preparation and presentation.

## RISK FACTORS

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For a detailed description of risk factors associated with the Company, refer to the "Risk Factors" section of the AIF, which is available on SEDAR at [www.sedar.com](http://www.sedar.com) and filed as an exhibit to the 40-F, available on EDGAR at [www.sec.gov](http://www.sec.gov).

In addition, the Company is exposed to a variety of financial risks in the normal course of operations, including risks relating to cash flows from operations, liquidity, capital reserves, market rate fluctuations and internal controls over financial reporting. Our overall risk management program and business practices seek to minimize any potential adverse effects on our consolidated financial performance. Financial risk management is carried out under practices approved by our audit committee. This includes reviewing and making recommendations to the board of directors regarding the adequacy of our risk management policies and procedures with regard to identification of the Company's principal risks, and implementation of appropriate systems and controls to manage these risks.

## ADDITIONAL INFORMATION

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Additional information relating to the Company, including the AIF the other exhibits to the 40-F, is available on SEDAR at [www.sedar.com](http://www.sedar.com) and on EDGAR at [www.sec.gov](http://www.sec.gov). The Common Shares are listed for trading on the TSX under the symbol "PRN" and on Nasdaq under the symbol "PROF".